

SERVICE/PARTNERSHIP UPDATE

<u>Name of Partnership:</u>	Aberdeen City Health and Social Care Partnership
<u>Date:</u>	24 October 2018
<u>Title of Update:</u>	Integration Joint Board Quarterly Update
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1. PURPOSE OF THE UPDATE

- 1.1 The service update provides an update on the activity and governance arrangements of the Aberdeen City Integration Joint Board (IJB).

2. UPDATE

- 2.1 Council instructed the Chief Executive on 2 July 2018 to provide quarterly service updates to members on matters relating to the IJB that she considers to be of interest to them.

2.2 IJB Membership Changes

Since the last quarterly report to Council on 2 July 2018, there have been three membership changes on the IJB, these are noted below:-

Sandra Ross took up post as the Chief Officer of the Aberdeen City Health and Social Care Partnership (ACHSCP);

Kenneth Simpson replaced Olivia Cockburn as the Third Sector Representative; and

Dr Stephen Lynch resigned as Clinical Director. A recruitment process is ongoing to identify his successor. Interim arrangements are in place to ensure continued Clinical representation on the IJB.

2.3 Attendance at the Local Government and Communities Committee

- 2.3.1 ACHSCP was invited to take part in a roundtable discussion at the Scottish Parliament's Local Government and Communities Committee

on 3 October 2018. The Committee was taking evidence on housing adaptations and Jenny Laing (Occupational Therapy Manager) represented ACHSCP at the Committee. The Committee meeting was webcast and is available to view [Here](#).

- 2.3.2 Subsequently, additional written evidence has been submitted for consideration by the committee.

2.4 Renewal of IJB Strategic Plan

2.4.1 Integration Joint Boards are required to publish a Strategic Plan showing how the delivery of delegated functions and services will meet national and local outcomes as set out in the Public Bodies (Joint Working) (Scotland) Act 2014.

2.4.2 The IJB Strategic Plan is a three year plan which is due for renewal in March 2019. ACHSCP officers have outlined a timeline to review the plan, to include engagement events and consultation with key partners, stakeholders and service users; as well as the wider public.

2.4.3 At its meeting on 9 October 2018, the IJB received the draft Strategic Plan and was advised that a new suite of indicators was being developed to monitor the achievement of priority areas. Following the refresh of the Strategic Plan, ACHSCP would review its portfolio of strategic documents.

2.4.4 The IJB is due to receive the consultative draft of the Strategic Plan on 11 December 2018 and if this draft is approved, the Plan will be published on the ACHSCP website for public consultation.

2.4.5 At its meeting on 2 July 2018, Full Council noted that the refreshed Strategic Plan (2019-22) would be reported to Council at a later date.

2.5 Locality Working

2.5.1 A locality is defined with the Public Bodies (Joint Working) (Scotland) Act 2014 as a smaller area within the borders of an Integration Authority. The purpose of creating localities is not to draw lines on a map, but to provide an organisational mechanism for local leadership of service planning, to be fed upwards into the Integration Authority's strategic commissioning plan.

2.5.2 Localities are intended to be the engine room of integration, bringing together service users, carers, and health and care professionals to plan and help redesign services.

2.5.3 The IJB currently has four locality areas (North, Central, West and South). At its meeting on 9 October 2018, the IJB was advised that options on future locality working would be reviewed during the refresh of its three-year Strategic Plan.

2.5.4 As part of the review process, ACHSCP would look at the option of moving to a three locality model aligning with locality working arrangements in Early Intervention and Community Empowerment and Community Planning Aberdeen.

2.6 ACHSCP Annual Report

2.6.1 ACHSCP is statutorily required to publish an annual report and the IJB received and approved its annual report on 28 August 2018.

2.6.2 The IJB was advised that ACHSCP had delivered a reasonable standard of performance with areas of strength including (1) reductions in the number of delayed discharges; (2) reductions in the number of emergency admissions to hospital; and (3) an increase the number of commissioned services rated as good or better.

2.6.3 However a number of areas of improvement were identified including (1) the number of hospital readmissions after 28 days; (2) the percentage of carers feeling supported; and (3) the overall life expectancy for people living in Aberdeen was lower than the Scottish average.

2.6.4 ACHSCP's Performance Management Group are developing an action plan to address areas which require improvement and performance against this plan will be monitored by the IJB's Audit and Performance Systems Committee.

2.7 Medium-Term Financial Strategy

2.7.1 As at 30 June 2018, ACHSCP recorded an adverse position of £323,000 with the main financial pressures being (1) Medicinal Prescribing; (2) Out of Area Placements; and (3) Hosted Services.

2.7.2 At its meeting on 9 October 2018, the IJB was advised that current financial assumptions within the Medium-Term Financial Strategy (MTFS) remained largely in line with the assumptions which had been reported to the Board on 27 March 2018, with the exception of pay award assumptions.

2.7.3 In March 2018, it was anticipated that staff paid over £36,500 and less than £80,000 would receive a pay award of 2%. Since then the NHS pay award has been agreed at 3% for this group of staff and while COSLA is still negotiating for Council staff, the latest offer from the employer side

matches that agreed for NHS staff. This development has required the MTFs to be updated to take account of increasing pay awards.

2.8 Strategic Risk Register

2.8.1 At its meeting on 9 October 2018, the IJB endorsed the review of its Risk Appetite Statement and Strategic Risk Register.

2.8.2 The Strategic Risk Register and Risk Appetite Statement had been reviewed following the Board's risk workshop on 24 April 2018. The IJB was advised that its Audit and Performance Systems Committee would treat the Strategic Risk Register as a living document by conducting deep dives on three separate risks at each Committee meeting. The Board agreed that the Audit and Performance Systems Committee would escalate a risk to the Board if it recommended an increase in the level of risk for any item on the Strategic Risk Register.

2.9 Primary Care Improvement Plan

2.9.1 At its meeting on 28 August 2018, the IJB was advised that following the new General Medical Services (GMS) Contract coming into effect in April 2018, each IJB was required to produce a Primary Care Improvement Plan (PCIP) to outline its aims and priorities for releasing GP capacity.

2.9.2 A city-wide GMS Implementation Leadership Group has been formed to lead on the consultation and engagement process and has identified the following priorities: (1) Vaccination Transformation Programme; (2) Pharmacotherapy Services; (3) Community Treatment and Care Services; (4) Urgent Care (advanced practitioners); (5) Additional Professional Roles; and (6) Community Links Practitioners.

2.9.3 The PCIP is a high level, working document which will be reviewed on an ongoing basis. Business cases are being developed and the PCIP implementation plan will be monitored by the Audit and Performance Systems Committee.

2.10 Closure of Rosemount Medical Group

2.10.1 The Rosemount Medical Group (RMG) is due to close its GP practice on 31 January 2019. At its meeting on 9 October 2018, the IJB received an update on implementation of the Board's preferred option which was to re-allocate patients at RMG to alternative GP practices within Aberdeen City.

2.10.2 The IJB was advised that ACHSCP had informed patients registered at RMG of the closure of RMG and the Board's preferred option for

managing this closure by letter and through holding drop-in sessions to provide them with further information and assurance on the process.

2.10.3 ACHSCP has set up a project team to manage the re-allocation of patients and to date, GP practices in the city had indicated that they could absorb 80% of RMG patients into their practice lists and officers were confident that the remaining 20% of patients would be re-allocated before RMG closed in January 2019.

2.10.4 The project team continues to engage with First Bus to address transportation issues identified during the engagement process. Community Pharmacies in the area have been contacted to discuss possibility implications of the closure for them.

2.11 Winter Plan Sign Off

2.11.1 ACHSCP is required to produce a Winter plan which covers the scope of its services and includes plans for surge demand and difficulty in delivering services over the Winter period.

2.11.2 Planning for Winter 2018-19 began with a de-brief of the previous plan during February and March 2018 and following this de-brief, ACHSCP and NHS Grampian's senior management teams developed and tested the new Winter plan.

2.11.3 At its meeting on 9 October 2018, the IJB approved ACHSCP's Winter plan as well as its incorporation into the wider NHS Grampian Winter Plan. The Board noted that its Clinical and Care Governance Committee would receive regular updates on the implementation of the ACHSCP's Winter Plan.

2.12 Integration Review Leadership Group

2.12.1 At its meeting on 20 June 2018, the Ministerial Strategic Group established an Integration Review Leadership Group to review progress on the integration of health and social care in Scotland and report back to the Ministerial Strategic Group in early 2019.

2.12.2 The Integration Review Leadership Group is a short life working group and its discussions are due to conclude by January 2019. The membership of the Integration Review Leadership Group is as follows:-

Paul Gray (Co-Chair) – Director-General Health and Social Care and Chief Executive NHS Scotland;

Sally Loudon (Co-Chair) – Chief Executive COSLA;

Jeff Ace – Chief Executive NHS Dumfries and Galloway (Chair of the NHS Boards Chief Executive Group);

Andrew Kerr – SOLACE/Chief Executive Edinburgh City Council;

David Williams – Chief Officer Glasgow City Health and Social Care Partnership;

Alison Taylor – Head of Integration Division; and

John Wood – Chief Officer Health and Social Care, COSLA.

2.13 Directions

2.13.1 Directions are the mechanism in which the Aberdeen City Integration Joint Board can direct Aberdeen City Council and NHS Grampian to deliver services on its behalf. Authority for health and social care strategic planning has been delegated to IJBs as per S26-28 of the Public Bodies (Joint Working) (Scotland) Act 2014.

2.13.2 The following Directions have been submitted to Aberdeen City Council from the IJB since the last Council meeting on 2 July 2018:-

2.13.3 Social Transport (Provision of a dedicated responsive transport service) – submitted on 28 August 2018.

2.13.4 Kingswells Nursing Home – submitted on 28 August 2018.